



# EUROPE LTD

## Public Sector Advisory Services

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**EUROPE Ltd**, founded in 1997, is an independent research and advisory company working internationally. Our mission is to support the empowerment of countries in an efficient and sustainable way via research, advisory and training. EUROPE Ltd uses the unique experience of its senior staff and consultants in advising clients in the management of economic transition, in rebuilding market structures and developing the institutions of a well-functioning economy. We have completed research and consultancy mandates in English, French, Spanish and Russian languages. Our long-term relationship with a stable circle of consultants and partners enables us to multiply our strength.

### Functional practices

- ☞ Programme formulation, monitoring & evaluation (M&E)
- ☞ Research on feasibility of reform programmes
- ☞ Institutional capacity building & organisational development
- ☞ Policy advisory, strategy development, risk management, financial/operational controlling
- ☞ Financial and investment advisory, privatisation and corporate finance services
- ☞ Legislation development, regulatory impact assessment and law enforcement

### Advising institutions in 80 countries

#### Africa

Algeria, Benin, Botswana, Burkina Faso, Cape Verde, Chad, Côte d'Ivoire, Democratic Republic of Congo, Ethiopia, Gabon, Guinea, Liberia, Madagascar, Malawi, Mali, Mauritania, Mauritius, Morocco, Mozambique, Namibia, Niger, Nigeria, Rwanda, Senegal, Sierra Leone, Somalia, South African Republic, Sudan, Tanzania, Tunisia, Uganda, Zambia, Zimbabwe

#### Caribbean Pacific Latin America

Barbados, Bolivia, Haiti, Jamaica, Kiribati, New Caledonia, Papua New Guinea, Saint Lucia, Trinidad & Tobago, Tuvalu

#### Asia

Afghanistan, Armenia, Bangladesh, Cambodia, China, Georgia, India, Jordan, Kyrgyzstan, Lebanon, Occupied Palestinian Territories, Philippines, Tajikistan, Turkey, Turkmenistan, United Arab Emirates, Vietnam

#### Europe

Albania, Austria, Belarus, Belgium, Bosnia and Herzegovina, Croatia, Czech Republic, France, Greenland, Hungary, Kosovo, Latvia, Lithuania, Macedonia, Malta, Moldova, Montenegro, Netherlands, Poland, Romania, Russia, Serbia, Slovakia, Ukraine

### Client Relationship Focus

#### International Organisations and their Agencies

Council of Europe Development Bank, European Commission (EC) and its Directorates-General (DGs), EIB, ETF, IMF, OECD, UNCTAD, World Bank and the World Health Organisation (WHO)

#### National organisations

National and local governments  
Public health insurance funds

#### Research institutions and NGOs

Universities  
Research institutions  
Non-state actors: Inter-governmental organisations  
Foundations

#### Bilateral Agencies

AusAid/DFAT (Australia)  
DFID (UK)  
Ministry of Foreign Affairs of the Netherlands  
SIDA (Sweden)  
USAID (US)

### Long-term mandates

- ☞ DFID (UK) Expert Advisory Call Down Service (EACDS): Governance, Public finance & Justice framework contract
- ☞ EC DG Development and Cooperation – EuropeAid: External aid framework contracts:
  - Public administration reform, Decentralization, Justice, Home affairs, Migration and Human rights
  - Public Finance, Taxation & Customs, Macroeconomics and Statistics
  - Financing for development, Public investment and Debt management
  - Health, Education, Vocational training, Culture, Social protection, Research & Innovation
  - Nutrition, Food safety, Agriculture and Environment
- ☞ EC DG Taxation and Customs Union (TAXUD): Provision of evaluation and impact assessment services
- ☞ EC DG Health and Food Safety (SANTE): M&E framework contract in relation to the Health and Food policies
- ☞ European Training Foundation (ETF): Provision of planning, monitoring and evaluation consultancy
- ☞ Ministry of Foreign Affairs (MFA) of the Netherlands: Evaluation framework contract
- ☞ DFAT Australia: Aid Advisory Services in Public finance management and Fiscal decentralisation
- ☞ EC DG DEVCO: Complex evaluations and impact assessments of EU development cooperation

## SELECTED REFERENCES IN PUBLIC FINANCE, TAXATION, CUSTOMS AND STATISTICS

- ☞ **Afghanistan:** Institutional strengthening and policy dialogue support to the Afghan Ministry of Finance [2018]
- ☞ **Algeria:** Advisory and training to the Central Anti-Corruption Agency [2016-2017]
- ☞ **Barbados:** Design and development of a macro-fiscal model for the Ministry of Finance and Economic Affairs [2017]; Consultancy to undertake a domestic resource mobilisation programme to modernise the informal economy [2017]
- ☞ **Benin:** Accounting advisory to install the Integrated Financial Management Information System (IFMIS) [2017-2019]
- ☞ **Bosnia and Herzegovina:** Support Bosnia's participation in the 2014-2020 cycle of EU Programmes [2013-2014]; Design the New Computerised Transit System (NCTS) customs system for the Indirect Taxation Authority [2016-2017]
- ☞ **Botswana:** Financial management and budgeting to the Ministry of Education and Skills Development [2013]
- ☞ **Burkina Faso:** Action plan and Training plan for the State Control and Anti-Corruption Authority [2017]
- ☞ **Cape Verde:** Final evaluation of the 2012-2016 Poverty Reduction Strategy [2017]
- ☞ **Chad:** Advisory support to the operational management of the State Audit Office [2015]
- ☞ **Croatia:** Mid-term evaluation of EU IPA & Ex-ante evaluation of Structural Funds Operational Programmes [2012-2013]
- ☞ **Czech Republic:** Monitoring for EC DG NEAR public finance projects: "Financial stability issues at the Czech National Bank" and "Construction of the State Treasury" [2008]
- ☞ **Ethiopia:** Study on Taxes and Refund of EU funds [2018-2019]; Formulation of EU Public Financial Management Program (tax, public expenditure, IFMIS support) [2020]
- ☞ **Greenland:** Advisory to the Government of Greenland in the field of public procurement [2017]
- ☞ **Haiti:** Mid-term evaluation of accompanying measures of the EU Budget Support Programme [2016-2017]
- ☞ **Hungary:** Interim evaluation for EC DG NEAR in Public finance (Public Internal Financial Control), Taxation (Selection of taxpayers for audit, Missing trader/carousel VAT fraud), Statistics and Customs (TARIC, NCTS, Excise) [2004-2010]
- ☞ **Jamaica:** Monitoring and Evaluation framework of the Public Financial Management Reform Programme [2015-2016]
- ☞ **Jordan:** Monitoring EU budget support programme to support Jordan's National Education Strategy [2008]
- ☞ **Kiribati:** Reformulation of the financial legislations "Financial and Stores Regulations" [2010-2011]
- ☞ **Kosovo:** Designing a public finance project for integrated economic and fiscal surveillance frameworks [2013]; Monitoring of Public Administration Reform Budget support/ Sector Reform Contract indicators [2019-2021]
- ☞ **Liberia:** Results-oriented monitoring (ROM) of the EU project "Support to the NAO Office" [2015]; Final evaluation of the EU programme: Strengthening the General Auditing Commission of Liberia [2017]
- ☞ **Malawi:** Final evaluation of the project "Capacity building for NAO Support Unit in the Ministry of Finance" [2010-2011]; Support to the formulation of a new PFM support programme in Malawi [2018]
- ☞ **Montenegro:** Strengthening capacities in finance, contract management & FIDIC rules of Montenegrin authorities [2017]
- ☞ **Mozambique:** Evaluation of the 2008-2012 business environment for increased payment of taxes [2012]
- ☞ **Namibia:** Development of expenditure management system of the Ministry of Education in national/regional levels [2012]
- ☞ **New Caledonia:** Public financial management reform advice on increasing taxes and excise revenues [2015-2016]
- ☞ **Niger:** Development of the National Action Plan to Modernise the State [2014]
- ☞ **Nigeria:** Evaluation of the Support to Office of the National Authorising Officer and Advisory to a program design [2019]
- ☞ **Occupied Palestinian territories (oPt):** Financial advice to the High Judicial Council in the oPt [2010-2011]
- ☞ **Papua New Guinea:** Advisory to roll out IFMIS to central budgetary institutions and their provincial offices [2016-2017]
- ☞ **Poland:** Monitoring for EC DG NEAR: "Modernisation of the fiscal control IT systems of the Ministry of Finance" [2006]
- ☞ **Romania:** On-the-spot monitoring of EU projects for EC DG NEAR: "Implementation of the Tax and Customs IT Structures regarding the administrative cooperation with the other EU member states – VIES, SEED, EMCS" [2010]
- ☞ **Rwanda:** Mid-term review of Public Policy Information, Monitoring and Advocacy project Phase III – DFID funded [2018]
- ☞ **Saint Lucia:** Actuarial analysis & sustainable financing mechanism of universal primary health care coverage [2015-2016]
- ☞ **Serbia:** Monitoring of the Integrated Border Management Sector Reform Contract /Budget support [2018-2020]
- ☞ **Sierra Leone:** Results-oriented monitoring (ROM) of the EU project "Support to Civil Service Reform Programme" [2015]
- ☞ **Slovak Republic:** Monitoring of EU projects for EC DG NEAR – Statistics sector [2007-2008]
- ☞ **Somalia:** End-of-project result reporting (EPRR – ROM) of closed EU programmes "Technical and Operational Support to Development assistance to Somalia" and "Economic Development Programme 1" [2015]
- ☞ **South African Republic:** Advisory in financial accounting to support public financial management [2012-2013]; Development of the Revenue Management Framework, the Revenue Management Guideline and Non-accredited training material in revenue management for the public sector [2013-2014]; Evaluation of the EU budget support financed projects for the National Treasury [2017]
- ☞ **Sudan:** Mid-term Expenditure Framework in the education sector – Cost and financing study [2007]
- ☞ **Tajikistan:** Mid-term Expenditure Framework of the National Strategy for Education Development [2008]
- ☞ **Tanzania:** Mid-term Expenditure Framework of the Education Sector Development Programme [2007]
- ☞ **Trinidad & Tobago:** Advisory to the Central Statistical Office in the analyses of the tertiary education [2008]; Advisory to the Statistical Unit of the Ministry of Food Production [2014]
- ☞ **Tunisia:** Advisory to the Ministry of Finance on program-based budgeting [2010-2012]
- ☞ **Uganda:** Annual performance assessment of 144 local governments of Uganda – DFID funded [2018]
- ☞ **Vietnam:** Forecasting models for the assessment of the potential impacts of tax reforms [2012-2013]; Strengthening the macro-economic forecasting and the linkage with revenue forecasting [2017-2018]

### Regional programmes

- ☞ **African Union Commission (AUC), Ethiopia:** Strengthen the AUC financial management [2017]
- ☞ **EC DG DEVCO:** Study of options and recommendations for promoting participation of local and regional contractors in procurement [2018-2019]
- ☞ **EC DG Economy and Finance:** Ex-post evaluation of Balance of Payments support to Hungary [2011-2012]
- ☞ **EC DG NEAR:** Evaluation of Sector approach under IPA II assistance in the Western Balkans and Turkey [2017-2018]
- ☞ **IMF:** Effectiveness of IMF programs to countries of Central and Eastern Europe in the first phase of the global financial crisis 2008-2011 [2013]
- ☞ **UNCTAD:** Cross-border Mergers & Acquisitions – Lectures for Chinese experts in Guangzhou, China [2001]
- ☞ **USAID, USA:** "Partners for Financial Stability Program" – Impact assessment of the regulatory frameworks, advisory in financing of municipalities and financial supervision establishment in the Western Balkans and the Baltics [2000-2003]
- ☞ **WiiW, Austria:** Training government officials on Corporate governance and Financial stability [2002-2017 annually]